Health Workforce Planning & Implementation August 2022
Initiatives Overview & Status Updates

Health & Human Services Partnerships with Higher Education Workgroup

Active Shorter-Term Initiatives

1. **CNA Testing and Licensure**
   This subcommittee will identify and address current impediments to timely training, testing and licensure of Nursing Assistants. *This subcommittee overlaps with Health Career Pathways & Pipelines workgroup.*

   - Leads: Internal planning team representatives - Rick Brooks & Marti Rosenberg, EOHHS; Amy Grzybowski, OPC; Alyssa Alvarado, GWB
   - August 3, 2022 meeting convened between internal planning leads, Katie Norman from the RI Health Care Association, and Ara Millette from Lifespan.

   **Next Steps:** Secretary Novais and RIDOH leadership are apprised of the situation and several possible solutions have been identified, which will be deliberated at upcoming meeting, in the process of being scheduled. Updates will be provided to workgroup as soon as they are available.

Identified Longer-term Initiatives:

2. **Clinical Placements Solutions**
   This subcommittee will identify barriers and identify solutions to providing clinical placements and internship opportunities for health professional students, including challenges faced by schools, providers, and students.

   - Leads: Dr. Sharon Stager, Salve Regina University & Dr. Pearlmutter, RIC
   - August 5, 2022 initial small planning team convened.

   **Next Steps:** August 19, 2022 second initial small planning team meeting scheduled where necessary stakeholders will be identified, prior to scheduling a full subgroup kick-off meeting. Subgroup to focus on identifying short-term activities to execute within this initiative.

3. **RI Department of Education/Career & Technical Education (CTE) Enhanced Partnerships**
This effort will explore ways to strengthen the connections and pathways between health-related CTE programs and health-related jobs, careers, and/or postsecondary education.

- **Lead**: Paul McConnell, RIDE

**Next Steps**: Paul to report out on any progress made re: employer & CTE partnerships during August 16, 2022 Higher Ed workgroup. Paul has advised that conversations re: CTE Board Standards /course work can be explored in September, once school is back in session.

4. **Research project: What are other states doing to address similar issues identified by the HHS Partnerships w/ Higher Ed. workgroup**
This effort will compile and share innovative and best practices in health workforce planning, career pipelines and pathways, higher education partnerships, and data collection in other states.

- **Lead(s)**: Rachael Sardinha, RIDOH & Dr. Judi Drew, Salve Regina University

**Next Steps**: Subcommittee to report out on any progress @ August 16, 2022 HHS Partnerships w/ Higher Education workgroup meeting. Please email Rachael @ rachael.sardinha@health.ri.gov if interested in participating.

5. **Simulation Lab Partnerships (not yet active)**
This effort will explore RI Nursing Education Center employer partnership opportunities and develop various collaborative opportunities between Institutes of Higher Education and providers/employers. The scope of this initiative still needs to be refined.

- **Lead**: Dr. Debra Cherubini, Salve Regina University

**Next Steps**: Dr. Cherubini has recently volunteered to lead such initiative but further discussion with workgroup facilitators regarding project scope is needed before next steps can be identified. Dr. Cherubini will be unable to attend August’s workgroup, so planning will need to begin for September 2022.
Health Workforce Data Collection & Analytics Workgroup

Active Shorter-Term Initiatives:

6. Inventory of Available Workforce/Higher Education Data Sources
This subcommittee will develop an inventory of all available health labor market and education and training data sources to support the efforts of employers, educators, and policy-makers. The committee may also identify and pursue opportunities to create additional data resources.

- Lead: Megan Swindal, DLT - megan.swindal@dlt.ri.gov
- Subgroup Zoom kick-off meeting: August 3, 2022

Next Steps: Comprehensive subgroup update and discussion of immediate next steps during August 24, 2022 Health Workforce Data Collection & Analytics workgroup meeting. Please email Megan if interested in participating. Next subgroup meeting: TBD

7. Authorized vs. Delivered Service Hours for Homecare and Beyond (as a proxy for workforce shortages)
This subcommittee will explore existing and potential data sources that will serve to illustrate the relationship between workforce capacity and access to authorized services.

- Lead: Rebecca Fiske, United Healthcare - rebecca_fiske@uhc.com
- Subgroup Zoom kick-off meeting: August 19, 2022 @ 12:00PM. Please email Rebecca if interested in participating.

Next Steps: Comprehensive subgroup update and discussion of immediate next steps during August 24, 2022 Health Workforce Data Collection & Analytics workgroup meeting. Please email Rebecca if interested in participating.

8. Healthcare Salary & Vacancy Survey(s)
This subcommittee will explore and develop options for collecting “real-time” wage and vacancy data by provider type that is more current than what is publicly available.

- Lead: Howard Dulude, Hospital Association of RI - howardd@hari.org
- Subgroup kick-off meeting: August 3, 2022

Next Steps: Comprehensive subgroup update and discussion of immediate next steps during August 24, 2022 Health Workforce Data Collection & Analytics workgroup meeting. Please email Howard if interested in participating. Next subgroup meeting: TBD

9. Sharing RIDOH licensure data with EOHHS EcoSystem & DataSpark
Navigate legal barriers to enable the sharing of RIDOH licensee data with EOHHS DataSpark. Link RIDOH nursing/nursing assistant licensee data at the individual level with
DLT’s wage and employment data to better understand the employment status, demographics, educational attainment levels, career progression, engagement in job training, and other characteristics of licensees.

- Lead: Megan Swindal, DLT & Rick Brooks, EOHHS
- August 2, 2022 internal meeting w/ representatives from DLT, RIDOH, and EOHHS.

**Next Steps:** Awaiting final RIDOH/EOHHS legal advice on sharing of non-public license data. If not possible, alternatives paths to be explored. Status update to be shared on August 24, 2022 Health Workforce Data workgroup meeting.

### Identified Longer-term Initiatives

**10. Expand core data elements collected in the RI Department of Health licensing system**

This effort will build upon previous work to develop legal, regulatory and/or communications strategies to expand the data elements (e.g., demographics, employment status) that are collected through the RIDOH health professional licensure process in order to improve health and workforce policy and planning.

- Lead: Rick Brooks, EOHHS

**Next Steps:** Status update regarding new RIDOH licensure system to be provided on August 24, 2022 Health Workforce Data workgroup. “Parking lot” helpful policy considerations will be identified through these efforts.
Health Career Pathways & Pipelines Workgroup

Active Shorter-Term Initiatives

11. Career Development Day
This subcommittee will consider, develop, and implement plans to hold a Health Career Development Day for students and/or job seekers to learn about the many training and education programs that are available in RI.

- (Planning) Leads: Internal planning team; Ara Millette, Lifespan; Cody Fino, CCRI
- August 15, 2022 meeting held w/ initial planning leads to discuss available resources and refine initiative vision

Next Steps: Second internal planning meeting on August 22, 2022 to discuss potential supportive collaboration opportunity with local nonprofit. Subcommittee meeting with volunteers to be scheduled following planning meeting on August 22, 2022. Update to be provided at next Health Career Pathways & Pipelines workgroup meeting; August 30, 2022.

Identified Longer-term Initiatives

12. Health & Human Services Career Ladders & Pathways (not yet active)
This effort will focus on building out map of career pathways, ladders, and lattices for the healthcare sector, to be shared with workforce development employer representatives, talent acquisition/HR departments, one-stop centers, workers themselves, etc. This subcommittee’s focus and scope need to be expanded upon.

- Lead(s): TBD
- Alyssa Alvarado, workgroup co-facilitator, to bring a draft updated career pathways mapping document, based on an existing DLT document from 10 years ago

Next Steps: Updated career pathways map to be reviewed; subgroup scope and focus to be discussed; subgroup lead/volunteers to be identified during August 30, 2022 Health Career Pathways & Pipelines workgroup meeting.
For Your Information/Updates:
Updates related to ongoing initiatives, developments, or resources, which do not require direct
workgroup participant involvement at this moment.

- **Re: Health Professional Equity Initiative** *(Enrollment and support of HCBS
paraprofessionals from under-represented populations in higher education programs
leading to health professional degree and license)*
  - Currently underway through EOHHS/OPC Initiative
  - 120 or so participants have returned a contract – majority academic programs of
    interest are social work and nursing
  - Another round of applications for ~30 individuals likely to be opened soon

- **Re: Health Professional Loan Repayment Resource Guide Development**
  - Currently underway with RIC healthcare admin. graduate intern @ EOHHS
  - Wrapping up research phase (interviews with RI Foundation, RI Health Center
    Association, Care New England) and beginning design phase for resource tool, in
    collaboration with RIDOH

- **Re: Intersection of Office of Health Insurance Commissioner’s FY23 rate review
  process & our Health Workforce Planning and Implementation initiative**
  - 30-day public comment period re: OHIC’s rate review project scope ends 5pm
    Tuesday, August 30, 2022
  - Internal meetings between EOHHS and OHIC have been occurring.
  - EOHHS Secretary Ana Novais has requested, and has tentatively **confirmed**, OHIC
    Commissioner Patrick Tigue’s attendance at the September 23, 2022 Health
    Workforce Data workgroup meeting, to participate in discussion around the
    upcoming rate review work, and around consideration of workforce issues within
    the rate review planning.

For General Workgroup Awareness:
Items ‘on the horizon’, which may end up playing a role in our collective health workforce
planning and implementation efforts in the future.

- **US Department of Labor forecasted grant: Nursing Expansion Program (2 training tracks)**
  - **Nurse Education Professional Track**, to increase # of clinical & vocational nursing
    instructors and educators via advanced postsecondary credentialing of current
    nurses, including retirees
  - **Nursing Career Pathway Track**, to train frontline healthcare para/professionals,
    including direct care workers, to advance along career pathways & attain necessary
    postsecondary credentials for nursing occupations
Upcoming Workgroup Dates (through 2022):

Health & Human Services Partnerships w/ Higher Education
- Tuesday, August 16, 2022, 11:30am-1:00pm @ RINEC
- Tuesday, September 20, 2022, 11:30am-1:00pm @ RINEC
- Tuesday, October 18, 2022, 11:30am-1:00pm @ RINEC
- Tuesday, November 15, 2022, 11:30am-1:00pm @ RINEC
- Tuesday, December 13, 2022, 11:30am-1:00pm @ RINEC

Health Workforce Data Collection & Analytics
- Wednesday, August 24, 2022, 9:30am-11:00am @ United Way of RI
- Friday, September 23, 2022, 9:30am-11:00am @ United Way of RI
- Wednesday, October 19, 2022, 9:30am-11:00am @ United Way of RI
- Wednesday, November 16, 2022, 9:30am-11:00am @ United Way of RI
- Wednesday, December 21, 2022, 9:30am-11:00am @ United Way of RI

Health Career Pathways & Pipelines
- Tuesday, August 30, 2022, 2:00pm-3:30pm @ EOHHS Virks Building
- Tuesday, September 27, 2022, 2:00pm-3:30pm @ EOHHS Virks Building
- Wednesday, October 26, 2022, 2:00pm-3:30pm @ EOHHS Virks Building
- Tuesday, November 29, 2022, 2:00pm-3:30pm @ EOHHS Virks Building
- Wednesday, December 28, 2022, 2:00pm-3:30pm @ EOHHS Virks Building