



EOHHS Independent Advisory Council – Meeting 1

March 28, 2024



Welcome and Introductions

Assistant Secretary Ana Novais

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Agenda

- Welcome - Assistant Secretary Novais
- Overview of the Health System Planning Cabinet Goals and Initial Priorities
- Function of the EOHHS Independent Advisory Council
- Logistics and Current Meeting Plan
- Open Discussion: What would you most like to see the Health Care System Planning Cabinet address, and what formats would you like to use to share information?
- Public Comment

Cabinet Goals and Expectations

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Expectations for the health care system planning process

Overarching Goal: High-quality, affordable, equitable, accessible, and culturally appropriate health care system

The HCSP will be developed through a comprehensive planning process that:

- Applies quality data for actionable health care policy, oversight, and accountability,
- Engages a broad and inclusive group of stakeholders.
- Coordinates with other health and human service systems to ensure continuity of care, supportive service delivery and basic needs
- Aligns current and future needs
- Is overseen by the Health Care System Planning Cabinet (HCSP Cabinet) with the support and cooperation of all departments, offices, boards and agencies

Health Care System Goals

- Ensure access to affordable, quality and easy to navigate comprehensive care
- Ensure solvency of the health care system
- Ensure health equity and reduce disparities in access and outcomes
- Foster an integrated delivery system that coordinates care across full spectrum of health services focused on population health, seamless transitions, system-preparedness, and patient-centered care
- Strengthen preventative, primary physical & behavioral health care services to maintain appropriate utilization & promote efficiencies
- Invest in efforts to address the social factors that impact health

Expectations for System Oversight

1. Establish public infrastructure to oversee financial performance, health system improvement, and promote transparency
2. Ensure cost effective utilization in light of changing market dynamics
3. Ensure viability and quality of independent smaller or community providers
4. Incentivize investments in system transformation to promote outreach, engagement in care, quality, efficiency, and innovation
5. Ensure access to physical, oral and behavioral healthcare and foster integration and care coordination
6. Strengthen primary care and behavioral healthcare to maintain appropriate utilization within the continuum of care.

Expectations for System Oversight

7. Ensure access to high quality, affordable long term care services and supports with a particular focus on Nursing Homes
8. Promote emergency resilience and readiness across the system
9. Reduce reliance on high-cost, institutional care and promote access to home- and community-based care options

Baseline for health system regulation

- **Quality**: Establishing minimum standards of care to ensure quality and equity
- **Safety**: Ensuring buildings, processes, and care keep patients and employees safe
- **Accessibility**: Enough care available to treat Rhode Islanders when needed
- **Financial solvency**: System does not have major collapses due to bankruptcy that affect its ability to treat patients
- **Transparency**: Dashboards, metrics, including quality criteria

Process and Timeline (1/2)

1. Secure consulting Services (JSI +) – January 2024 - DONE
2. Launch interagency core planning team – February 2024 - DONE
3. Convene 1st meeting of HCSP Cabinet – March 2024 - DONE
4. Convene EOHHS Independent Advisory Council – March 2024
5. Creation and launch of a communications plan and EOHHS website content – April 2024
6. HCSP Cabinet meets monthly and Identifies HCSP Priorities – March to May 2024

Process and Timeline (2/2)

7. HCSP Preparatory Work by JSI:

- Review of literature and best practices on HCSO+P nationally - April 2024
- Review of recent, relevant RI studies and assessments - May 2024
- Interviews with Key public and private stakeholders - May 2024
- Creation of “Rhode Island HCSP Concept Paper” - June 2024

8. HCSP Assessment and “Deep Dive” into identified priorities – June to October 2024

9. HCSP Report to Governor and Legislators – December 2024

Proposed Health Care System Plan Structure and Core Content

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Assistant Secretary Ana Novais

Proposed Key Areas of Inquiry

- Hospital Services
- Long-term Care Services (Nursing Homes)
- Primary Care Services
- Behavioral Health Services
- Home and Community-Based Services
- Oral Health Services
- Services Addressing Social/Economic/Environment Factors

Proposed Leading Areas of Analysis

- Community Characteristic and Community Need Analysis
- Service Capacity and Workforce Gap Analysis (across the continuum of care)
- Service Provider Operational and Financial Strength Analysis
- Health System Strengths and Challenges Analysis (Systems/Infrastructure)
- Analysis to Identify Strategies and Opportunities to Leverage RI's Strengths and Address Challenges

Questions?

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Independent Advisory Council Proposal



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Independent Advisory Council Plan

- Broad, inclusive, Independent Advisory Council
 - Starting in March 28, 2024
- Coalition of existing coalitions, workgroups, and other key public/private stakeholders
 - Existing State Planning Tables and Community Coalitions
 - Health care and community-based service providers
 - Professional, trade, and union organizations
 - Business leaders
 - Philanthropic organizations
 - Institutions of Higher Education
 - Consumer advocacy organizations and consumer representatives

Independent Advisory Council Goals and Objectives

- The main goal for the Advisory Council is for it to provide insights and expertise to the Health Care System Planning Cabinet, including
 - Recommendations on priorities for planning deep dives
 - Access to data and information
 - Reflections on Cabinet questions
 - Ongoing feedback on consultant activities
- The Advisory Council's membership – including existing planning tables, community coalitions, and expert community partners – will be a critical component of the State's planning process

Independent Advisory Council Logistics

- After this kick-off meeting, EOHHS plans for the Advisory Council to begin meeting monthly
- We aim to create sub-committees where they will be useful, to support the health care planning deep dives
- Once the sub-committees begin to meet, the Advisory Council may meet every other month.
- We will likely use a mix of virtual and in-person meetings for the Advisory Council and sub-committees. You can track the meetings at [this page on the Secretary of State's website](#), and we will be creating a dedicated webpage on the EOHHS website.

Advisory Council Discussion



Advisory Council Discussion

What would you most like to see the Health Care System Planning Cabinet address, and what formats would you like to use to share information?

Public Comment



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