



RI Health Care Planning Cabinet – Meeting 1

March 21, 2024



Welcome and Introductions

**Governor Dan McKee &
Secretary Charest**

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Agenda

- ❑ Welcome & Introductions – Governor Dan McKee and Secretary Richard Charest
- ❑ Cabinet Goals and Expectations – Assistant Secretary Ana Novais
 - Goals of Rhode Island’s Health Care System Planning
 - Planning Components
 - Timeline and Process
- ❑ Proposed Health Care System Plan Structure and Core Content – Assistant Secretary Novais
 - Review of Proposed Key Areas of Inquiry and Analysis To Be Prioritized
- ❑ Questions and Discussion – Secretary Charest
- ❑ Independent Advisory Committee Proposal – Assistant Secretary Novais
- ❑ Closing Remarks, including Meeting Cadence and Logistics – Secretary Charest
- ❑ Public Comment

Cabinet Goals and Expectations

Assistant Secretary Ana Novais

Expectations for the health care system planning process

Overarching Goal: High-quality, affordable, equitable, accessible, and culturally appropriate health care system

The HCSP will be developed through a comprehensive planning process that:

- Applies quality data for actionable health care policy, oversight, and accountability,
- Engages a broad and inclusive group of stakeholders.
- Coordinates with other health and human service systems to ensure continuity of care, supportive service delivery and basic needs
- Aligns current and future needs
- Is overseen by the Health Care System Planning Cabinet (HCSP Cabinet) with the support and cooperation of all departments, offices, boards and agencies

Health Care System Goals

- Ensure access to affordable, quality and easy to navigate comprehensive care
- Ensure solvency of the health care system
- Ensure health equity and reduce disparities in access and outcomes
- Foster an integrated delivery system that coordinates care across full spectrum of health services focused on population health, seamless transitions, system-preparedness, and patient-centered care
- Strengthen preventative, primary physical & behavioral health care services to maintain appropriate utilization & promote efficiencies
- Invest in efforts to address the social factors that impact health

Expectations for System Oversight

1. Establish public infrastructure to oversee financial performance, health system improvement, and promote transparency
2. Ensure cost effective utilization in light of changing market dynamics
3. Ensure viability and quality of independent smaller or community providers
4. Incentivize investments in system transformation to promote outreach, engagement in care, quality, efficiency, and innovation
5. Ensure access to physical, oral and behavioral healthcare and foster integration and care coordination
6. Strengthen primary care and behavioral healthcare to maintain appropriate utilization within the continuum of care.

Expectations for System Oversight

7. Ensure access to high quality, affordable long term care services and supports with a particular focus on Nursing Homes
8. Promote emergency resilience and readiness across the system
9. Reduce reliance on high-cost, institutional care and promote access to home- and community-based care options

Baseline for health system regulation

- **Quality:** Establishing minimum standards of care to ensure quality and equity
- **Safety:** Ensuring buildings, processes, and care keep patients and employees safe
- **Accessibility:** Enough care available to treat Rhode Islanders when needed
- **Financial solvency:** System does not have major collapses due to bankruptcy that affect its ability to treat patients
- **Transparency:** Dashboards, metrics, including quality criteria

Process and Timeline (1/2)

1. Secure consulting Services (JSI +) – January 2024 - DONE
2. Launch interagency core planning team – February 2024 - DONE
3. Convene 1st meeting of HCSP Cabinet – March 2024 - DONE
4. Convene EOHHS Independent Advisory Council – March 2024
5. Creation and launch of a communications plan and EOHHS website content – April 2024
6. HCSP Cabinet meets monthly and Identifies HCSP Priorities – March to May 2024

Process and Timeline (2/2)

7. HCSP Preparatory Work by JSI:

- Review of literature and best practices on HCSO+P nationally - April 2024
- Review of recent, relevant RI studies and assessments - May 2024
- Interviews with Key public and private stakeholders - May 2024
- Creation of “Rhode Island HCSP Concept Paper” - June 2024

8. HCSP Assessment and “Deep Dive” into identified priorities – June to October 2024

9. HCSP Report to Governor and Legislators – December 2024



Proposed Health Care System Plan Structure and Core Content

Assistant Secretary Ana Novais

Proposed Key Areas of Inquiry

- Hospital Services
- Long-term Care Services (Nursing Homes)
- Primary Care Services
- Behavioral Health Services
- Home and Community-Based Services
- Oral Health Services
- Services Addressing Social/Economic/Environment Factors

Proposed Leading Areas of Analysis

- Community Characteristic and Community Need Analysis
- Service Capacity and Workforce Gap Analysis (across the continuum of care)
- Service Provider Operational and Financial Strength Analysis
- Health System Strengths and Challenges Analysis (Systems/Infrastructure)
- Analysis to Identify Strategies and Opportunities to Leverage RI's Strengths and Address Challenges

Questions and Discussion

Secretary Charest

Independent Advisory Committee Proposal

Assistant Secretary Novais

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Independent Advisory Council Proposal

- Broad, inclusive, Independent Advisory Council
 - Starting in March 2024
- Coalition of existing coalitions, workgroups, and other key public/private stakeholders
 - Existing State Planning Tables and Community Coalitions
 - Health care and community-based service providers
 - Professional, trade, and union organizations
 - Business leaders
 - Philanthropic organizations
 - Institutions of Higher Education
 - Consumer advocacy organizations and consumer representatives



Closing Remarks, including Meeting Cadence and Logistics

Secretary Charest

Closing Remarks

- Meeting cadence
- Next steps
 - Planning for April Cabinet Meeting (Stay-tuned)
 - Convening Independent Advisory Council
 - Conducting HCSP preparatory work (JSI and EOHHS Staff)
 - Interviews
 - Literature/best practice reviews
 - Document review
- Questions

Public Comment



Secretary Charest