



Rhode Island Health Care System Planning

Health Care System Planning Cabinet & EOHHS
Independent Advisory Council Joint Meeting

May 26, 2026

RHODE ISLAND

Agenda



Welcome & Introductions

Review of April 15, 2026 Minutes

Health Care System Transformation

Long-term Rhode Island Health Care System Planning – Review of the Health Care System Plan to date:

Discussion on the Structure and Goals & Objectives

Consensus Agreement on the Structure and Objectives, in preparation for defining the targets for implementation

Assistant Secretary Ana Novais

Marti Rosenberg, Director of the Office of Health Care System Planning

Emma Seymour, Master of Public Health Fellow, Brown University

Rural Health Transformation Program Update

EOHHS Assistant Secretary Ana Novais and Manny Ortiz, Director, Rural Health Transformation Project

Public Comment

Review of the April 15, 2026 Meeting Minutes



Long Term Health Care System Planning: The Rhode Island Health Plan

Presentation by EOHHS Assistant Secretary Ana Novais
Marti Rosenberg, Director of the Office of Health Care System Planning, and
Emma Seymour, MPA Masters of Public Health Fellow, Brown University



Health System Planning Discussion



- Overview of the Major Structural Changes for the Plan
 - Review of the feedback gathered and considerations for the plan
 - Some specific changes made since our April Cabinet meeting
- Detailed review of Objectives under each Goal
 - Cabinet Discussion
 - Public Comment
 - Consensus Agreement on Next Steps for Each Objective

Gathering Feedback - Thank you!





Over the last three weeks, our team collected feedback from over 20 community partners and organizations, 10 cross- agency and department leaders and held 2 Data Council meetings.

Your feedback challenged us to consider broader structural ideas and plan components, while calling our attention to specific additions and edits.

Every comment, response, and thoughtful insight passed along was key in shaping the third draft of the Health System plan you see before you today.

Three Major Themes Emerged for Structural Consideration

Feedback	Progress
<ul style="list-style-type: none">• Ensure the plan clearly articulates the Cabinet's vision and goals with direct links to the objectives proposed to achieve them.	
<ul style="list-style-type: none">• Keep transformative change a focus of the plan – but also keep the plan aligned with current top priorities for immediate action	
<ul style="list-style-type: none">• Make sure that the strategic and activities that will be used to achieve the goals are clear.	Summer 2026

Changes Made to Integrate Your Feedback



Envisioning the Future

- Derived from the Foundational Report, this section of the plan envisions the future of the health system as found within the Cabinet's six goals.

Focusing on Transformation

- Throughout the document, we reviewed the Objectives for opportunities to achieve system transformation. Some of these are program objectives, and others are process objectives, describing new data tracking or state oversight. We can continue to consider Objectives that Community Partners will lead, focused on transformation.

Clarifying Strategies and Activities/Tactics

- It is understandable that readers want to see the ways that the Activities and Tactics will fit into these Objectives. Those will be added over the summer, as we complete the Implementation Plan.

Discussion Questions

For each set of Objectives:

1. What are the Cabinet's **general reactions, endorsements, or concerns**?
 - a. Do you have **questions or edits** to propose?
 - b. Is there anything that you see if **important and missing**?
 - c. Is there anything you think would be **more transformational**?
2. **Public Comment:** What are the Advisory Council's general reactions, endorsements, or concerns, and answers to any of the additional questions?
3. **For each set of Objectives:** Does the Cabinet agree through consensus that the staff should move forward with researching targets for the Objective and confirming baselines?

Summer Activities, once the Objectives are Confirmed:

1. Researching and Preparing Targets
2. Community Engagement on Targets
3. Beginning the Implementation Plan - Solidifying the alignment of the Objectives with the Foundational Report Recommendations and other Tactics throughout State and Community Strategic Plans

Next Meeting for the Cabinet to consider Target confirmation:
July 28, 2026

Rural Health Transformation Program

Presentation by EOHHS Assistant Secretary Ana Novais

and

Manny Ortiz, Director, Rural Health Transformation Program

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Public Comment

